



AGM 2025

Wednesday 12th
November at 2.00pm

Woodland Grange Hotel, Old Milverton Lane,
Leamington Spa, CV32 6RN

Further information available at

texel.uk/our-society/agm/

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Notice of the Annual General Meeting	
Notice is hereby given that the Annual General Meeting of the British Texel Sheep Society Limited will be held at Woodland Grange Hotel, Old Milverton Lane, Leamington Spa, CV32 6RN, on Wednesday 12th November 2025 at 2.00pm for the following purposes.	
1.	To Receive apologies for absence
2.	RESOLUTION: Approval of the minutes and Matters Arising of the AGM which took place on Saturday 16th November 2024 at Crowne Plaza Hotel, Chester, CH1 2BD
3.	To receive the Chairs' report
4.	To receive the Chief Executive's report
5.	RESOLUTION: To receive, consider and adopt the income and expenditure account for the year ended 31st March 2025 and the balance sheet as at that date and; to receive, consider and adopt the reports of the Board of Directors and the Auditors.
6.	RESOLUTION: To confirm the appointment of Dafferns LLP as the Auditors for the Society and to authorise the Board of Directors to fix their remuneration.
7.	Announcement of Board of Directors election results for: Area 2, West of Scotland Area 5, North East of England Area 6, North West & Central North of England & Isle of Man Area 10, North Wales & Borders
8.	Any other business that has been approved by the Chairman for discussion.
By order of the board John Yates MBA Chief Executive & Company Secretary 30/09/2025 The Mechanics Workshop, New Lanark, Lanark, ML11 9DB	

**List of Directors' attendance at
Board meetings - 1st April 2024 - 31st March 2025**

DIRECTOR	AREA	PERFORMANCE	31ST JULY 2024	15TH Nov 2024 (1)	15TH Nov 2024 (2)	18TH MAR 2025
David McKerrow	1	4 of 4	✓	✓	✓	✓
Robert Laird	2	4 of 4	✓	✓	✓	✓
Neil Harvey	3	3 of 4	✓	✓	✓	✗
Nick Woodmass	4	4 of 4	✓	✓	✓	✓
Sam Beachell	5	2 of 2	✓	✓		
Jeff Aiken	6	2 of 4	✗	✓	✓	✗
Steve Martin	7	4 of 4	✓	✓	✓	✓
Peter Mitchell	8	4 of 4	✓	✓	✓	✓
Angus Howie	9	3 of 4	✓	✓	✓	✗
Dafydd Jones	10	4 of 4	✓	✓	✓	✓
Keith Thomas	11	3 of 4	✓	✓	✓	✗
Alastair Gault	12	4 of 4	✓	✓	✓	✓
James Draper	13	4 of 4	✓	✓	✓	✓

Minutes of the Texel Sheep Society Annual General Meeting
at Crowne Plaza Hotel, Chester, CH1 2BD
Saturday 16th November 2024, 09.30AM



In attendance

John Yates – Chief Executive
Jeff Aiken‡ – Society Chair | Coniston [AXC]
Peter Mitchell‡ – Society Vice-Chair | Avon Vale [MQZ]
David McKerrow‡ | Tillycairn [DMK]
Robert Laird‡ | Cambwell [LTC]
Neil Harvey‡ | Blackadder [HNQ]
Nick Woodmass‡ | Harene [WHH]
Steve Martin‡ | Broomhall [BMO]
Dafydd Jones‡ | Kitrob [JOK]
Keith Thomas‡ | Tywi [TKT]
James Draper‡ | Claybury [DHL]
Ed Smith – Society staff | Minute taker
Ailish Ross – Society staff
Steve Richardson | Stonebridge [RSS]
Sam Beachell | Samsar [BHY]
Jennifer Aiken | Coniston [AXC]
Doug Nesbitt | Alwent [NTA]
Philip, Carol, Kiree & Tom Kermode | Orrisdale [KAO]
Keith Campbell | Overburns [KOB]
Keith Jamieson | Annan [JKA]
Graeme Knox | Haddo [KWJ]
Roy Campbell | Cowal [CKC]
Jimmy Warnock | Watchknowe [WJW]

Victor Chestnutt | Clougher [CVC]
S & J McCollam | Carmavy [MSY]
Caroline Hastings | Courthill [HCC]
Joyce & Amy Laird | Cambwell [LTC]
Henry Gamble | Springwell [GRS]
Nigel Hamill | Ballynadrenta [HNB]
G Jones | Mabon [JGG]
J Hardwick | Abercrychan [HXA]
Gemma Brown | Brookhill [BGB]
Janice MacTaggart | Nethertown [MNN]
Brian MacTaggart | Douganhill [GCK]
Richard Wilson | Eden Valley [WEV]
N Durnford | Vashtie [DVV]
David McKerrow | Uppermill [DMN]
H Davies | Tyrcan [DLL]
J Davies | Aman [DYA]
Pete Longdin | Wellingley [LJW]
Kenny Johnstone | Boghouse [JKE]
Graham Taylor | Parkholme [TGP]
Peter Barlow | Moorclose [BQY]
Photographer

‡Society director
JA opened the meeting at 09.36

AGENDA		
AGENDA NO.	DETAILS	DELIVERY
AGM001/24	To receive apologies for absence Jenna Ballantyne Roadend [BYM] Harry & Irene Woodmass Harene [WHH] Alastair Gault Forkins [GAF] Angus Howie Millhouse [HNL]	JY

AGM002/24	RESOLUTION <i>Approval of the minutes and Matters Arising of the AGM which took place on 23rd November 2023 at Woodland Grange, Old Milverton Lane, Royal Leamington Spa CV32 6RN</i> Proposer: Keith Campbell Seconder: Neil Harvey	JY
AGM003/24	To receive the Chairman's report JA described the honour of being Society chairman in the 50 th year and how the success of the Society is due to the staff and breeders past and present. JA gave a summary of the 50 th anniversary celebrations including the club day, international workshop, and sales successes achieved this year. Would like to thank Society staff for their hard work over the last year, with all events delivered with a resounding success to date. He thanked the board for their support during his term as Chairman, which he stated he had thoroughly enjoyed.	JA
AGM004/24	To receive the Chief Executive's report JY welcomed all and how it was terrific to have a large attendance. It has been a challenging year due to the extra events provided by the society and the small staff team. JY stated the Society is business focussed, if the Society is a healthy business, it can support the membership as a whole and promote the breed to the wider industry. Registry services now incorporate both genetic and genomic data. Breed promotion includes digital and hard-copy material, sales and shows have continued support with social receptions and reporting from the show ring, few can argue the success the society success over its 50 years. The YDP (youth development programme) has been running for ~10 years, the gold crown event is the 5 nations, held biannually, with the next event scheduled for the Irish Texel Society in Donegal next year. Thus, the Society supports a combination of activities. Many pressures are felt by the Society, as there are for any business. Echoes JA comments in the support of the small	JY

	and hard-working team at the Society that boosts the member experience. Described how the team gets various reports and comms to members regularly, keeping both members and the wider industry abreast of all news about Texel. It is an outstanding achievement to have a 50th anniversary, the Society has issued close to 10,000 flock memberships, which probably means 40-50,000 people have helped to make the Society what it is today, when considering flock memberships include an entire family. Annual membership runs at ~2,000, 45,000 BNs and 18,000 female registrations. The Texel is the most popular terminal sire in the UK, used roughly three times more frequently than its nearest competitor. This was probably not expected by Bill Jackson and colleagues 50 years ago when the first imports were made. Texel-sired females make up 17-20% of national flock, this can sometimes conflict because the breed is traditionally viewed and promoted as a terminal sire. There is a slight decreasing trend in BNs over the years but were static this year after a decline last year, very much reflecting the contraction of the UK national flock and probably contributed to by the energy and cost of living crisis. Prime trade has been at record highs, also incentivising breeders to sell potential pedigree stock into the prime market at a young age, however this may benefit the breed by removal of bottom end animals, raising the quality of pedigree flock. There has also been a slight decline in female registrations. Overall, the breed has retained market share in a contracting industry, adding that we could easily witness 10M breeding ewes in the next decade nationally (down from 13M today), as government support mechanisms change. Male registrations are relatively static, as are transfers between members. Memberships remain consistent, texelplus fees were removed in 2021 that has resulted in an uptick in flocks engaged in texelplus and as the society invests in genomic services, and a move to a more inclusive approach to genetic improvement.	
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	In terms of breed performance, the Texel has plateaued in influence whilst other breeds are declining. Maternally the breed has increased market share, based on AHDB data, and it will be interesting to see the next census in five years' time, as the stratified industry continues to evolve, influenced heavily by Texel genetics. JY added that promotions focus on adding value and a profit trait approach. However the Societies pedigree services biggest competitor is non-pedigree Texels, while the breed is popular, doesn't mean the Society will remain so. At NSA Builth, the average price of registered shearlings is increasing and significantly higher than non-registered animals. The total number of non-registered animals has contracted, with an increase in registered animals sold. Gross takings at the sale for registered males is increasing, the percentage sale value for registered Texels is ~30%. At the Kelso sale, not under the Society auspices, there are very similar metrics, the average price is increasing and is higher for registered than for non-registered males. Overall total sale value is approx. 25% for registered Texels and 15% non-registered Texels. There are also large numbers of stock sold privately, but these sales are used as a barometer of the industry and texel remains a major influence, with Society services as modern as they can come, with a fit for purpose database in iTexel, under pinned by data from a variety of sources providing the very best information to support Texel breeders and their decision making. Breed promotion is underpinned by the society's successful publication, now in its 14th year - Primestock magazine, that's sent to >45,000 individuals, piggy backing on national publications. Very effective initiative, which will be expanded in 2025. R&D work includes the GrassToGas project that completed last year, this project used PAC (portable accumulation chambers) to measure methane output from individual sheep. The extension to the project is 'Sustain Sheep', that involves several international	
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	partners. The Society also has a part in a GMH (Global Methane Hub) project that has similar aims to manage methane outputs. This topic will become more relevant as more pressures are put on the industry with respect to climate change. For now, the society is engaged, and whilst little impact on members or cost for the society, well positioned to utilise any findings, or adjust to government legislation. One of the proudest achievements is the launch of genomic evaluations, the first commercially relevant and large sheep breed in the UK to do so and this will bake in the tools needed to increase genetic trends and support breed improvement whilst making pedigree services more robust, not least through the provision of parentage verification, adding confidence to pedigrees issued by the society. Not possible without a great team at the office supporting all activities and services. Happy to take questions, none forthcoming. JA thanks JY for a thought provoking and thorough presentation.	
AGM005/24	RESOLUTION <i>To receive, consider and adopt the income and expenditure account for the year ended 31st March 2024 and the balance sheet as at that date and; to receive, consider and adopt the reports of the Board of Directors and the Auditors for the year ended 31st March 2024</i> JY referred attendees to the financial statements for the period under review. Including the trustees report that sets out future vision and planning for the Society: ■ The Financial Statements have been prepared in accordance with small companies Act 2006 and Charity SORP 2015 (FRS102), effective 2019.	JY

	■ The Objectives and activities of the society are detailed on page 24 (page 2 of the statements) ■ Achievements and performance, forming the “Trustees Report” are detailed from page 20 (page 2-7 of the statements) ■ Structure, governance, management and communications is stated on pages 28-29 (page 7-8) ■ Value for money measures and performance assessments are monitored and reported on a regular basis to enable the Board to oversee the operations, objectives of the organisation and ensure core services are maintained and developed. Income: ■ Reduced by £79,976 (10.3%) from £776,665 to £696,689 ■ Research grants reduced, as projects completed ■ Birth notification/registrations income reduced ■ Sales Auctions income reduced ■ Investments income increased along with Gift Aid income ■ Subscriptions (including joining fees) provided £122,048 an increase of £1,824 (1.5%), remaining stable at 2275 memberships ■ Gift Aid provided £14,000, an increase of £2,000 (16.67%) ■ Registration's income provided £407,660 a fall of £31,266 (7.12%) ■ Sales Auctions provided £117,358, a decline by £9,559 (7.53%) ■ Investments performance increased by £46,066 (2023 reduced by £10,651) Expenditure: ■ Decreased by £107,417 (13.23%) from £811,629 to £704,212	
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	■ Despite increased pressure on society due to supplier inflationary increases. ■ Excellent financial controls on costs helping to drive efficiency in operational delivery ■ Staff costs decreased by 13.42% (£37,017) ■ Sales, shows and publications costs decreased by 3.13% (£7,985) ■ Core services costs supporting flock book registrations decreased by 7.55% (£24,432) ■ Breed development costs decreased by 24.69% (£51,186), due to completion of some R&D projects ■ Phase 5.0 of iTexel database incurred £56,926 planned for costs and were capitalised in the year. ■ Staffing and administrative restructure has reduced Full Time Equivalent (FTE) admin staff from 6 to 4 since 2019, with no increase in subcontracted support costs. This has lowered overheads, as result of reduced salary costs, from £311,372 to £238,775, providing a cost saving of 23.32% (£72,597/year), when comparing 2019 and 2024 performance, 2019 being the start of the iTexel database development and phased administrative restructure.	
	Overall summary:	

	■ Operating performance made a net contribution of £38,543 (2023 net expenditure of £45,615), including investments performance ■ The Board considers these results acceptable, highlighting impact of: ■ Significant control and reduction in operating costs (£107,414), on a backdrop of reduced income, impacted by cost-of-living crisis on membership. ■ Continued investment in the iTexel.uk database to improve administration and member satisfaction for the long term. (£56,926 capitalised). ■ Modernisation of the society administration and registry services, providing increased efficiency, with focus on: ■ Improvements to society IT resources ■ Upskilling staff/team. ■ Investment returns positively, impacting on society financial performance contributing £46,066. ■ Financial & operational performance achieved what the Board considers acceptable. ■ Operational activity continues to include database, breed development costs. ■ Planned activity and investment to support a data rich registry and genomic service, with launch of genomic evaluations in 2024, a first	
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	for UK sheep breed, as part of a modernising of a pedigree and performance registry service. ■ Remain focused on implementing current strategies and improvements across: ■ Communications & promotions ■ Events to support sales, shows and youth programme ■ Breed development, including iTexel and mitigation costs incurred, because of management of lethal genes as part of genomic breed development programme Total Balance sheet value carried forward £1,179,875 (2023 £1,141,332) JA asked for any questions, none forthcoming. Proposer: Peter Mitchell Seconder: Jimmy Warnock	
AGM006/24	RESOLUTION <i>To confirm the appointment of Dafferns LLP as the Auditors for the Society and to authorise the Board of Directors to fix their remuneration</i> Proposer: Peter Mitchell Seconder: Dafydd Jones	JY
AGM007/24	Announcement of Board of Directors election results Area 3: South East of Scotland – Neil Harvey Blackadder [HNQ]; unopposed Area 5: North East of England – Position vacant Area 7: East of England – Steve Martin Broomhall [BMO]; unopposed JA described the results, area 5 is vacant, Sam Beachell has been a great servant to the Society and his members. Made a presentation to SB on behalf of the Board. Asked	JY

	for any volunteers to consider the vacant position on the board from the region. None forthcoming.	
AGM008/24	Any other business that has been approved by the Chairman for discussion JA asked for any other business JY gave an update on the YDP committee, Rhian Watkins - Corras flock has been elected as the south of England representative Stuart Ferris - Bellefield flock is the Northern Ireland representative, replacing David Chestnutt – Clougher flock. Like to thank the outgoing reps for their efforts over the years on the committee. JY described the summer competition, sponsored by Bateman, over 500 entries. Winner was Rhys Williams, who has a pedigree Texel flock, the result will be promoted in the Spring Bulletin. No other comments, meeting closed at 10:19.	JY / JA

Chair's report AGM November 2025

The past year has gone by in a blur, being chairman of this great organisation has taken me across the UK, seeing quality Texels the length and breadth of the country.

And while the sheep, wherever I've been, have been excellent, what has been even better is the warm reception I've received from members no matter what level their involvement in the breed.

It is, of course, the people which make this Society what it is, the highly sociable nature of Society members marks our organisation out for many. From Society receptions at summer shows through to chatting with members ringside at the National Sales, it has been wonderful to be so warmly welcomed wherever I've been.

My wholehearted congratulations go to all those members who have been out showing their stock this summer. The breed has enjoyed some great successes, including clinching the interbreed title at Great Yorkshire and having some of the largest entries at many major and local shows.

Sales season has, once again, reaffirmed the commercial demand which underpins the breed and seen averages rise at nearly every sale. A rampant demand for shearing rams from commercial customers has seen the breed dominate the major sales again and many buyers have been forced to reassess their budgets in order to secure the rams they wanted.

At a breed level prices have been strong at the National Sales, with records averages recorded at Worcester and Ballymena, a new sale record set at the latter and Lanark seeing a top call of 110,000gns.

These sales draw together the best of the breed and give breeders the opportunity to invest in their flocks, something they have been increasingly willing to do off the back of stability in the commercial sheep sector.

Mirroring this, the Society has continued to invest too. Developments on iTexel are helping boost the user experience and ensure the latest genetic information is available at breeders' fingertips, while marketing and promotional investment

has seen 84,000 copies of the Society's Primestock magazine sent to commercial producers this year.

Allied to this, the Society has invested in advertising at seven key livestock markets across the UK and continues to be the leading Society for social media and web activity, keeping members and others informed of all the latest Texel news.

Finally, may I thank the board members for their work during the year and express my gratitude to the Society staff for all their efforts in supporting members and everything the Society does.

Peter Mitchell

Chairman

CEO Report – November 2025

The Chairman has already set out many of the highlights and achievements of the breed this year and it is right to acknowledge what a successful year it has been for so many members and for the British Texel breed as a whole.

The Society's financial performance remains positive, underpinned by a clear business focus on financial stability, breed development, promotion and marketing. The published financial statements, supported by the Trustees' report, provide further detail on our policies and vision for the Society.

Communication remains one of our strengths. The professionalism and volume of reporting across all things Texel is exemplary: our website is well maintained and regularly updated, social media activity remains high, and members continue to benefit from both our Spring and Autumn Bulletins alongside the widely distributed *Primestock* magazine.

Commercial Success – The Core of the Breed

The enduring commercial popularity of Texel sheep remains central to the Society's success.

The British Texel story began on the windswept Dutch island of Texel, where early 19th-century farmers developed a sheep renowned for meat yield, thriftiness and adaptability. When Texels first arrived in the UK in the early 1970s, the prime lamb sector was ripe for change.

Within four years, the British Texel Sheep Society was formed (1974), with an ethos that still guides us today: **progress through measurable performance**. By the late 1970s, British Texel breeders were already data-driven, recording birth weights, lambing percentages and carcass grades while much of the industry still relied solely on visual appraisal.

The Meat and Livestock Commission progeny testing trials confirmed what early adopters knew: Texels excelled in lean yield and conformation. The arrival of Estimated Breeding Values (EBVs) in the 1990s provided an

objective measure of genetic merit, further accelerating the breed's progress.

The Society was at the forefront of ultrasound scanning adoption, allowing breeders to measure muscle depth and fat cover in live animals. This revolutionised selection, driving carcass improvement while maintaining strong maternal qualities.

Data at Scale – Building a National Resource

The 2000s saw electronic identification (EID) and national databases such as BASCO, with this later replaced by *iTexel.uk*, due to the speed of change in technology, providing breeders with the ability to manage thousands of pedigree and performance records efficiently. The Terminal Sire Index became a central breeding tool, supporting breeders and lamb producers with predictable, high-quality results.

In 2024, the Society took the genomic leap, after more than a decade of investment in collaborative R&D. Routine genotyping of registered sires since 2010 laid the groundwork for today's genomic evaluations. The publication of DNA single-trait markers on *iTexel.uk* now places information directly in the hands of breeders. Traits such as carcass quality, disease resistance and resilience can be predicted with greater accuracy. Published genotypes for Microphthalmia and Scrapie and soon Maedi Visna (by 2026), highlight the Society's commitment to breed health and resilience.

A Future Built on Data and Drive

British Texel sheep today dominate the UK terminal sire sector, excelling across both intensive and extensive systems. The breed's consistent progress reflects the determination of breeders who have always insisted that **progress must be proven, not assumed**.

Looking ahead, genomic research, data capture and new technologies will continue to unlock gains in environmental efficiency, meat quality and resilience. Affordable and accessible services, delivered through the British

Texel Society, will ensure that flocks of all sizes can become truly data driven.

A Bright Future for GREAT British Texel Sheep

The British Texel Sheep Society has a proud legacy of innovation, with a breed built on measurable progress and the dedication of its breeders. Today, British Texels are recognised worldwide for efficiency, adaptability and quality. With continued investment in data, genomics, and technology, the breed society is well positioned to keep setting the standard for the breeds excellence in sheep production.

The future isn't what it used to be, it is brighter, more data driven and full of opportunity. The Society stands ready to support members in meeting these challenges and continuing the GREAT British Texel story of success.

John Yates

Chief Executive

REGISTERED COMPANY NUMBER: SC055423 (Scotland)

REGISTERED CHARITY NUMBER: SC007271

**REPORT OF THE TRUSTEES AND
FINANCIAL STATEMENTS
for the year ended 31 March 2025
FOR
THE BRITISH TEXEL SHEEP SOCIETY LIMITED
(A COMPANY LIMITED BY GUARANTEE
AND NOT HAVING A SHARE CAPITAL)**

THE BRITISH TEXEL SHEEP SOCIETY LIMITED

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for the year ended 31 March 2025**

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THE BRITISH TEXEL SHEEP SOCIETY LIMITED

REPORT OF THE DIRECTORS AND TRUSTEES for the year ended 31 March 2025

The Trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2025. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

REFERENCE AND ADMINISTRATIVE DETAILS

Charity name:	The British Texel Sheep Society
Charity known as:	Texel Sheep Society
Charity registration number:	SC007271
Company registration number:	SC055423 (Scotland)
Registered office:	The Mechanics Workshop New Lanark Lanark South Lanarkshire ML11 9DB
Operational address:	Unit 74 4th Street Stoneleigh Park Kenilworth Warwickshire CV8 2LG

Directors / Trustees

P J Mitchell – President and Chair

D R Jones – Vice Chair

J Aitkin

S Beachell

J R Draper

A R Gault

N M Harvey

A M Howie

R Laird

S Martin

D McKerrow

D K Thomas

N R Woodmass

Resigned 16 November 2024

Company Secretary and Chief Executive Officer

J A Yates

Our advisers

Auditors	Dafferns Audit Limited	One Eastwood, Binley Business Park, Coventry, CV3 2UB
Accountants	Dafferns LLP	One Eastwood, Binley Business Park, Coventry, CV3 2UB
Bankers	The Royal Bank of Scotland	Wavertree Technology Park, Liverpool, L13 1HE
Solicitors	Lodders Solicitors LLP	10 Elm Court, Arden Street, Stratford upon Avon, CV37 6PA
Investment advisers	Sterling Financial Advisers Ltd	James House, Newport Road, Albrighton, Wolverhampton, WV7 3FA

THE BRITISH TEXEL SHEEP SOCIETY LIMITED

REPORT OF THE DIRECTORS AND TRUSTEES for the year ended 31 March 2025

OBJECTIVES AND ACTIVITIES

The principal activity of the Society in the year under review was that of encouraging, promoting and improving the breeding of British Texel sheep. The Society assists its members in the maintenance, development and promotion of the breed and its influence for the advancement of the arts, heritage, culture and science. The Society consistently and regularly reviews and improves where appropriate the level of services offered to its members.

ACHIEVEMENTS AND PERFORMANCE

The Board remains focused on strengthening core services, whilst managing costs against operational income. Key activities during 2024 included one off costs to support the celebration of the society's 50th Anniversary year. Genomic services were launched in 2024 providing new tools to support members in the genetic improvement of their flocks. The board considers the use of Society financial reserves for strategic use only.

Critical resources and deliverables for the Society are staffing, the iTexel database to ensure registry, sales cataloguing and genetic evaluation services are supported, along with promotion of the breed, provision of events, publicity and breed development activity.

Expenditure

Total staff costs (note 11) £237,750 (2024 £238,775) decreased 0.43% (£1,025) following the completion of an ongoing restructure combined with the investment and adoption of new databases over the past 5 years. This has provided improved efficiency and more effective administration in the delivery of registry and genetic improvement services and member experience.

Promotion of the breed and facilitating the showing and sale of members animals, is by a combination of direct mailing of publications and use of web and social media communications and trade events, and the organising of sales and shows with Auctioneers and Shows Societies. Total direct expenditure including support costs on sales, shows and publications was (Note 5) £324,347 (2024 £247,005), an increase of 31% (£77,342).

Breed development expenditure of (Note 5) £189,752 (2024 £156,162) a decrease of 21.15% (£33,590), due to completion of activities undertaken directly for research. Two new projects began during the year (Note 3) details income received of £6,369 and are not provided for under Note 18 and 19 as the projects are not included in a restricted fund:

- **SUSTAIN sheep: Reducing sheep methane emission: sustainability in practice via new breeding goals.** The Society are a sub-contractor to SRUC, a partner in this 2-year global collaborative project.
- **Breeding better beef and sheep: Co-designed breeding strategies to achieve net zero.** The Society are a partner in this one year project led by Royal Agricultural College (RAC), and collaborating with diverse partners in the UK livestock industry.

Further information <https://texel.uk/research-and-development/#1743592488064-930467f2-5a48>

The Society routinely contributes data and knowledge in support of research projects for benefit of UK livestock industry. The Society continues to invest in a variety of technologies to support members flock genetic improvement. Providing subsidies for CT scanning, funding of and access to genomic evaluations, with support of the breeds genomic reference population. Through sub-contractors the Society delivers the international genomic evaluations for British Texel sheep as part of its breed development strategy.

Development (Phase 5) of the iTexel database included £11,368 costs capitalised, with £78,757 capitalised in 2023/24, marking a stabilising of development following a period of enhanced functionality for new trait publishing, lamb recording, pedigree flock admin, economic indexes for flock book and click to access functionality, reporting of major genes, such as microphthalmia and scrapie genotyping in registered sires and their progeny.

THE BRITISH TEXEL SHEEP SOCIETY LIMITED

REPORT OF THE DIRECTORS AND TRUSTEES for the year ended 31 March 2025

ACHIEVEMENTS AND PERFORMANCE (cont'd)

The Society remain committed to integrating genetic and genomic improvement tools and metrics along with its pedigree service, in support of members flocks and the breeds development and their impact on the UK sheep industry.

Registrations costs (Note 5) £320,854 (2024 £299,245) increased by 7.22% (£21,609), due to allocation of support costs (Note 6) relating to iTexel development depreciation and other costs.

Total expenditure on charitable activities £835,576 (2024 £702,412) an increase of 19% (£133,164), see Note 5, with investment broker fees of £3,002 providing £838,578 (2024 £704,212) and an overall increase in expenditure of 19% (£134,366). The activities relating to the 50th anniversary supporting activities and legacies directly influenced the increase in expenditure.

Income

Core charitable income is Member subscriptions and Auctions, which includes sales entries and commissions.

Subscriptions of £126,919 (2024 £122,048) increased by 4% (£4871) due to inflationary fee increases. Gift Aid has risen over recent years following increased publicity to the membership £15,472 (2024 £14,000; 2023 £12,000).

Registrations £383,231 (2024 £407,660) declined 6% (£24,429) due to reduced birth notifications and female registrations. Farm and public purses continue to be pressurised as a result of the cost-of-living crisis and transition of governments farm policies, reducing farm income. The high values achieved in the prime markets continue to influence members reducing birth notifications submitted to the Society. The Texel breed efficiency and productivity on balance continues to provide benefits to the industry, with the breed remaining the most popular choice for commercial producers across the UK.

Performance recorded Texel, now commonly known as texelplus has a small fee to members to access genetic evaluation reports online using iTexel.uk (Note 3) £6,025 (2024 £6,185). Genomic information is made available to all members. Some members used the genotyping service providing income included in Breed Development (Note 3) £77,318 (2024 £7,871) an increase of 882% (£69,447). This increase is due to the Society publicity on Microphthalmia recessive gene, and the encouragement of members to genotype their stock to ensure they identify carrier animals and breed for resistance. Genotyping services are aimed to deliver on a break-even basis.

Auctions income £110,067 (2024 £117,358) decreased 6.2% (£7,291), due to decrease in sales entries.

50th Anniversary income £28,436 supported a collection of anniversary activities also supported by the Society. These included a club day, national show and AGM social weekend.

The Society has a strong connection with the Farm Safety Foundation (NFU Mutual), also known as "Yellow Wellies". The Society raised £7,501 for the Yellow Wellies charity during their 50th Anniversary celebrations. This donation concluded the Society's fundraising efforts for the year, with a cheque presented to Alix Morley of Yellow Wellies. The Society also highlighted the importance of Yellow Wellies' work in raising awareness about farmer safety and mental health, emphasising the need for farmers to prioritise their well-being.

£768,892 income received (2024 £691,775) of which £3,369 (2024 £nil) was attributable to restricted funds and £765,523 (2024 £691,775) was attributable to unrestricted funds. Providing an increase 11.15% (£77,137). Influenced by the 50th anniversary and the genotyping service.

Operating deficit of £36,355 (2024 £38,543 net contribution) including investments gain £20,153 (2024 loss £46,066).

The Total funds carried forward total £1,143,520 (2024 £1,179,875).

THE BRITISH TEXEL SHEEP SOCIETY LIMITED

REPORT OF THE DIRECTORS AND TRUSTEES for the year ended 31 March 2025

ACHIEVEMENTS AND PERFORMANCE (cont'd)

Reserves policy

It is the policy of the Society to maintain unrestricted funds excluding tangible fixed assets, that are not designated, which are free reserves of the Society of approximately eighteen months of unrestricted expenditure. This is intended to provide sufficient funds to cover management, administration, and promotional costs. Free unrestricted reserves at 31 March 2025 stood at £720,890 compared with unrestricted expenditure in the year of £838,578.

Investment policy

The Board of Trustees considered the most appropriate policy for investing funds during the period to be the use of managed Share Portfolio accounts for long term investment opportunity as well as short term cash held within the RBS Liquidity Reserve Accounts of £105,838 (2024 £101,877). The Boards Finance & General Committee routinely engage with the Society's Independent Financial Advisor. (Note 13)

NFU Mutual balanced portfolio funds	£283,060	(2024 £274,115)
Quilters Collective Investment account	£297,448	(2024 £283,301)
Farmers First	£300	(2024 £300)

Plans for future periods

The Society board monitor the Society's operating environment, to ensure member services are provided effectively and in accordance with the Society charitable purposes. Pressures on society members businesses and their customers remain, indirectly impacting on the Society, these are identified as:

- **Market Volatility:** Fluctuating lamb prices, although in recent years these have remained high, with negative impact on Society registration income as members sell Primestock rather than pedigree birth notify for future pedigree registration. High input costs, and trade uncertainty post-Brexit remain.
- **Labour Shortages:** Ongoing challenges sourcing skilled labour for on-farm roles.
- **Environmental Regulation:** Increasing pressure to cut emissions, reduce fertiliser use, and meet net-zero targets.
- **Policy Change:** Uncertainty around BPS replacement schemes, with limited support for productive livestock systems.
- **Animal Health Risks:** Rising disease threats and resistance challenges, worsened by climate change.
- **Public Perception:** Scrutiny over meat consumption and welfare standards from consumers and media.
- **Technology Demands:** Growing need for data, genetics, and innovation—despite digital skills and infrastructure gaps.

Driving Genetic Progress and Member Support through Innovation

Improving data collection, storage, and the adoption of advanced breeding tool are important, supporting members and developing profitable progressive flocks. Recent investments in technology, both within Society administration and for wider business resilience, have been timely and strategic.

A key milestone reached in 2024 was the Society's launch of the UK's first genomic evaluations for a commercially significant terminal sire breed. This follows several years of research, investment, and collaboration, including securing grant funding and strategic national and international partnerships.

To remain fit for purpose, the Society must continue to deliver high-quality core services and events management that are forward-looking, financially sustainable, and offer real value without unnecessary complexity or cost. A digital vision, centred on improving data access and strengthening communication with members and industry, remains a key priority.

THE BRITISH TEXEL SHEEP SOCIETY LIMITED

REPORT OF THE DIRECTORS AND TRUSTEES for the year ended 31 March 2025

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Society is a registered Charity No: SC007271. Annual Reports and accounts are submitted to the Office of the Scottish Charity Commissioners following formal approval by the membership at the Annual General Meeting. The Society is a Company limited by guarantee and not having a Share Capital, incorporated on the 10 April 1974. The Society is governed by its Articles of Association (Company No: SC055423), which includes wide investment powers. For the purposes of the Companies Act 2006 members of the Board are treated as directors for which services they receive no remuneration.

A full copy of the Society's Articles of Association is available to all members at www.texel.uk/our-society/society-rules/ and also from the Company Secretary at the Society's operational address.

Governance and Management

The Charity is administered by the Board of Trustees, which meets at least three times annually. In 2024, the Board reviewed its committee structure, removing standing committees to reduce inefficiencies and enhance director engagement and oversight.

A Finance Committee meets quarterly to monitor financial risk and review operational performance. The Board appoints a Chief Executive to lead day-to-day operations and provide strategic direction. The Chief Executive operates under a delegated authority framework approved by the Board, covering operational, financial, and employment matters to ensure effective delivery and accountability.

Board Composition and Trustee Appointments

The Articles of Association allows for the appointment of twenty trustees (Directors), with effect from October 2011, directors are eligible to serve for a period of four years and if successfully re-elected to a maximum of 12 consecutive years before having to step down for a minimum of four years prior to further re-election. The Board resolved to reduce their number to thirteen, each of which is elected by members on a regional basis. The Trustees also have the power to co-opt further members to the Board to fill specialist roles, always provided that the total Board size does not exceed twenty members. All members within the region of the retiring trustees are circulated with invitations to nominate trustees prior to the AGM. All new Trustees undergo orientation to brief them on their legal obligations and compliance under charity and company law, and are provided with the content of the Articles of Association, the committee and decision-making process, the business plan and recent financial performance of the charity.

Employee involvement

The strength of the Society lies in the quality and commitment of its employees. In particular their ability to meet objectives, and support members and stakeholders effectively. Regular staff meetings are held and further involvement of staff in Board meetings and events is encouraged. The Society is committed to equal opportunities for all its employees.

Pay policy for key management personnel

The pay policy for key staff is reviewed annually by the Board of Directors and normally increased in accordance with average earnings. The Chief Executive has delegated responsibility for personnel management and their remuneration.

Risk Management

The Trustees regularly assess the strategic, operational, and business risks facing the Society, with systems in place to ensure these are monitored and reviewed through routine reporting. This enables informed decision-making and timely action to mitigate risks. Non-financial risks, including fire safety and staff health and safety, are also reviewed. The Chief Executive meets regularly with the NFU Insurance broker to evaluate risk exposure and ensure appropriate insurance cover is in place. A key component of financial risk management is the Society's reserves policy, which is reviewed to maintain financial stability and resilience.

THE BRITISH TEXEL SHEEP SOCIETY LIMITED

REPORT OF THE DIRECTORS AND TRUSTEES for the year ended 31 March 2025

Value for Money and Performance

The Society has a strong track record of reducing costs and improving efficiency, enabling savings to be reinvested in core functions such as registry services, breed promotion, and development.

Performance and value-for-money measures are regularly monitored and reported, allowing the Board to oversee delivery against objectives and ensure services continue to provide tangible value to members.

STATEMENT OF TRUSTEES RESPONSIBILITIES

The trustees (who are also the directors of The British Texel Sheep Society Limited for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and the group, and of the incoming resources and application of resources, including the income and expenditure, of the charitable group for that period. In preparing those financial statements, the trustees are required to:-

- select suitable accounting policies and then apply them consistently;
- observe the methods and principals in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended). They are also responsible for safeguarding the assets of the charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

THE BRITISH TEXEL SHEEP SOCIETY LIMITED**REPORT OF THE DIRECTORS AND TRUSTEES
for the year ended 31 March 2025****STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS**

We, the directors of the company who held office at the date of approval of these Financial Statements as set out above each confirm, so far as we are aware, that:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- we have taken all the steps that we ought to have taken as directors in order to make ourselves aware of any relevant audit information and to establish that the auditors are aware of that information.

AUDITORS

The auditors, Dafferns Audit Limited, will be proposed for re-appointment at the forthcoming annual general meeting.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

ON BEHALF OF THE BOARD:

A handwritten signature in black ink, appearing to be 'P Mitchell', written over a horizontal line.

P Mitchell - Chairman - Trustee

Date: 28 July 2025

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES AND MEMBERS OF THE BRITISH TEXEL SHEEP SOCIETY LIMITED

Opinion

We have audited the financial statements of The British Texel Sheep Society Limited (the "charitable company") for the year ended 31 March 2025 which comprise a statement of financial activities, a balance sheet, statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2025, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES AND MEMBERS OF THE BRITISH TEXEL SHEEP SOCIETY LIMITED

Other information (cont'd)

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 require us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, set out on page 6, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES AND MEMBERS OF THE BRITISH TEXEL SHEEP SOCIETY LIMITED

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and under the Companies Act 2006 and report in accordance with regulations made under those Acts.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud is detailed below:

- Enquiry of management, those charged with governance around actual and potential litigation and claims;
- Enquiry of entity staff in compliance functions to identify any instances of non-compliance with laws and regulations;
- Reviewing minutes of meetings of those charged with governance;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations.
- Performing audit work over the risk of management override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/Our-Work/Audit/Audit-and-assurance/Standards-and-guidance/Standards-and-guidance-for-auditors/Auditors-responsibilities-for-audit/Description-of-auditors-responsibilities-for-audit.aspx>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006, and to the charitable company's trustees, as a body, in accordance with Regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charitable company's members and trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company, the charitable company's members as a body and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Geoffrey Cox BA FCA (Senior Statutory Auditor)

For and on behalf of Dafferns Audit Limited

Chartered Accountants, Statutory Auditor

Dafferns Audit Limited is eligible to act as an auditor in terms of Section 1212 of the Companies Act 2006

One Eastwood, Harry Weston Road, Binley Business Park, Coventry, CV3 2UB

Date: 28 July 2025

THE BRITISH TEXEL SHEEP SOCIETY LIMITED

STATEMENT OF FINANCIAL ACTIVITIES
(INCLUDING INCOME AND EXPENDITURE ACCOUNT)
for the year ended 31 March 2025

	Note	Unrestricted funds £	Restricted Funds £	2025 Total funds £	2024 Total funds £
INCOME FROM:					
Charitable activities	3	765,523	3,369	768,892	691,755
Investment income	4	<u>13,178</u>	<u>-</u>	<u>13,178</u>	<u>4,934</u>
Total income		<u>778,701</u>	<u>3,369</u>	<u>782,070</u>	<u>696,689</u>
EXPENDITURE ON:					
Investment broker's fees		3,002	-	3,002	1,800
Charitable activities	5	<u>835,576</u>	<u>-</u>	<u>835,576</u>	<u>702,412</u>
Total expenditure		<u>838,578</u>	<u>-</u>	<u>838,578</u>	<u>704,212</u>
		(59,877)	3,369	(56,508)	(7,523)
Net gains/(losses) on investments		<u>20,153</u>	<u>-</u>	<u>20,153</u>	<u>46,066</u>
Net income / (expenditure) for the year	8	(39,724)	3,369	(36,355)	38,543
Transfer between funds		<u>25,560</u>	<u>(25,560)</u>	<u>-</u>	<u>-</u>
Net movement in funds		(14,164)	(22,191)	(36,355)	38,543
Total funds brought forward		<u>1,153,258</u>	<u>26,617</u>	<u>1,179,875</u>	<u>1,141,332</u>
TOTAL FUNDS CARRIED FORWARD		<u>1,139,094</u>	<u>4,426</u>	<u>1,143,520</u>	<u>1,179,875</u>

THE BRITISH TEXEL SHEEP SOCIETY LIMITED
(REGISTERED NUMBER: SC055423 - SCOTLAND)

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BALANCE SHEET
At 31 March 2025

	Note	Unrestricted Funds £	Restricted funds £	2025 Total Funds £	2024 Total funds £
FIXED ASSETS					
Tangible assets	12	318,204	-	318,204	362,794
Investments	13	<u>580,808</u>	<u>-</u>	<u>580,808</u>	<u>557,716</u>
		899,012	-	899,012	920,510
CURRENT ASSETS					
Stocks		13,253	-	13,253	18,052
Debtors	14	66,333	-	66,333	139,057
Cash at bank and in hand		<u>270,928</u>	<u>4,426</u>	<u>275,354</u>	<u>279,222</u>
		350,514	4,426	354,940	436,331
CREDITORS					
Amounts falling due within one year	15	<u>(110,432)</u>	<u>-</u>	<u>(110,432)</u>	<u>(176,966)</u>
NET CURRENT ASSETS		<u>240,082</u>	<u>4,426</u>	<u>244,508</u>	<u>259,365</u>
NET ASSETS		<u>1,139,094</u>	<u>4,426</u>	<u>1,143,520</u>	<u>1,179,875</u>
FUNDS					
Unrestricted funds	18			1,139,094	1,153,258
Restricted funds				<u>4,426</u>	<u>26,617</u>
TOTAL FUNDS				<u>1,143,520</u>	<u>1,179,875</u>

These financial statements have been prepared in accordance with the provisions applicable to small companies' subject to the small companies' regime and in accordance with FRS 102 SORP.

The financial statements were approved by the Board of Trustees on 28 July 2025 and were signed on its behalf by



P Mitchell - Chairman - Trustee

The notes on pages 14 to 21 form an integral part of these financial statements.

THE BRITISH TEXEL SHEEP SOCIETY LIMITED

STATEMENT OF CASH FLOWS
For the year ended 31 March 2025

	2025 £	2024 £
Cash flows from operating activities:		
Net income / (expenditure) for the year	(36,355)	38,543
Adjustments for:		
Depreciation charge	58,491	54,000
(Gains)/ losses on investments	(20,153)	(46,066)
Investment income	(13,178)	(4,934)
Decrease / (Increase) in stocks	4,799	(8,579)
Decrease / (increase) in debtors	72,724	(49,502)
Increase / (decrease) in creditors	<u>(66,534)</u>	<u>80,849</u>
Net cash provided by (used in) operating activities	<u>(206)</u>	<u>64,311</u>
Cash flows from investing activities:		
Investment income	13,178	4,934
Proceeds from sale of investments	-	149,293
Proceeds from sale of investments - management fee	3,001	1,800
Purchase of investments	(5,940)	-
Purchase of fixed assets	(13,901)	(60,421)
Disposal of fixed assets	<u>-</u>	<u>-</u>
Net cash (used in) investing activities	<u>(3,662)</u>	<u>95,606</u>
Change in cash and cash equivalents during year	(3,868)	159,917
Cash and cash equivalents at beginning of year	<u>279,222</u>	<u>119,305</u>
Cash and cash equivalents at end of year	<u>275,354</u>	<u>279,222</u>

THE BRITISH TEXEL SHEEP SOCIETY LIMITED

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 2025

1. General information and basis of preparation

The British Texel Sheep Society is a private company, limited by guarantee, registered in Scotland. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations and principal activities was that of encouraging, promoting and improving the breeding of Texel sheep in the United Kingdom of Great Britain and Northern Ireland. The Society assists its members in the maintenance and promotion of the breed and its influence for the advancement of the arts, heritage, culture and science. The Society consistently and regularly reviews and improves where appropriate the level of services offered to its members.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Charities Act 2011 and the Companies Act 2006.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are presented in sterling (£) which is the functional currency of the charity and rounded to the nearest pound.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

2. Accounting policies

Fund accounting

Unrestricted funds are those available at the discretion of the Trustees in furtherance of the charitable aims of the Charity.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are those available solely for the specific purposes of the donors.

Income recognition

All incoming resources are included in the SoFA when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Donated facilities and donated professional services are recognised in income at their fair value when their economic benefit is probable, it can be measured reliably and the charity has control over the item. Fair value is determined on the basis of the value of the gift to the charity. For example the amount the charity would be willing to pay in the open market for such facilities and services. A corresponding amount is recognised in expenditure.

THE BRITISH TEXEL SHEEP SOCIETY LIMITED

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED For the year ended 31 March 2025

2. Accounting policies (continued)

Income recognition (continued)

For legacies, entitlement is the earlier of the charity being notified of an impending distribution or the legacy being received. At this point income is recognised. On occasion legacies will be notified to the charity however it is not possible to measure the amount expected to be distributed. On these occasions, the legacy is treated as a contingent asset and disclosed.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

The charity receives government grants in respect of specific projects. Income from government and other grants are recognised at fair value when the charity has entitlement after any performance conditions have been met, it is probable that the income will be received and the amount can be measured reliably. If entitlement is not met then these amounts are deferred.

Investment income is earned through holding assets for investment purposes such as shares. It includes dividends and interest. It is included when the amount can be measured reliably. Interest income is recognised using the effective interest method and dividend and rent income is recognised as the charity's right to receive payment is established.

The subscription year runs to 30 September. Subscription income is accounted for on an accruals basis, with six months' income deferred at the accounting year end.

Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably.

Support costs allocation

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs, and administrative payroll costs. They are incurred directly in support of expenditure on the objects of the charity and include project management carried out at Headquarters. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities on a basis consistent with use of the resources. Support costs have been allocated based on a percentage of staff time spent on each activity.

Tangible fixed assets

Tangible fixed assets are stated at cost (or deemed cost) or valuation less accumulated depreciation and accumulated impairment losses. Cost includes costs directly attributable to making the asset capable of operating as intended.

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life:

Long leasehold	5% straight line
iTexel software	10% straight line
Show equipment	33% straight line
Office equipment	33% straight line

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items

THE BRITISH TEXEL SHEEP SOCIETY LIMITED

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
For the year ended 31 March 2025

2. Accounting policies (continued)

Investments

Investments are recognised initially at fair value which is normally the transaction price excluding transaction costs. Subsequently, they are measured at fair value with changes recognised in 'net gains / (losses) on investments' in the SoFA if the shares are publicly traded or their fair value can otherwise be measured reliably. Other investments are measured at cost less impairment.

Debtors and creditors receivable / payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment.

Operating leases

Rentals payable and receivable under operating leases are charged to the SoFA on a straight line basis over the period of the lease.

Pension costs and other post-retirement benefits

The charitable company operates defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the SoFA in the period to which they relate.

3. Income from charitable activities

	2025 £	2024 £
Subscriptions	126,919	122,048
Gift aid	15,472	14,000
Registrations	383,231	407,660
Performance recorded Texel's	7,815	7,223
Publications	6,025	6,185
Auctions	110,067	117,358
Breed development	77,318	7,871
Project income	6,369	-
50 th Anniversary	28,436	-
Sundry income	<u>7,240</u>	<u>9,410</u>
	<u>768,892</u>	<u>691,755</u>

Income from charitable activities was £768,892 (2024: £691,775) of which £3,369 (2024: £nil) was attributable to restricted funds and £765,523 (2024: £691,775) was attributable to unrestricted funds.

4. Income from investments

	2025 £	2024 £
Dividends	45	30
Interest	<u>13,133</u>	<u>4,904</u>
	<u>13,178</u>	<u>4,934</u>

Income from investments was all attributable to unrestricted funds.

THE BRITISH TEXEL SHEEP SOCIETY LIMITED

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
For the year ended 31 March 2025

5. Analysis of expenditure on charitable activities

	Activities undertaken directly £	Support costs £	Total £
Sales, shows and publications	260,206	64,141	324,347
Registrations	34,359	286,495	320,854
Breed development	112,785	76,967	189,752
Projects	623	-	623
	<u>407,973</u>	<u>427,603</u>	<u>835,576</u>

£nil (2024: £nil) of the above costs were attributable to restricted funds and £835,576 (2024: £702,412) was attributable to unrestricted funds.

6. Allocation of support costs

	Sales, shows and publications £	Registrations £	Breed development £	Projects £	Total £
Governance	1,151	5,142	1,381	-	7,674
Payroll	35,668	159,281	42,801	-	237,750
Travelling	3,845	17,172	4,613	-	25,630
Office costs	6,853	30,608	8,223	-	45,684
Leasing	257	1,150	309	-	1,716
Legal and professional	1,882	8,408	2,259	-	12,549
Other costs	4,529	20,267	5,435	-	30,231
Bad debts	20	92	25	-	137
Bank charges	1,162	5,186	1,393	-	7,741
Depreciation	<u>8,774</u>	<u>39,189</u>	<u>10,528</u>	<u>-</u>	<u>58,491</u>
	<u>64,141</u>	<u>286,495</u>	<u>76,967</u>	<u>-</u>	<u>427,603</u>

7. Governance costs

	2025 £	2024 £
Auditors' remuneration	7,674	7,368
Meetings	-	523
	<u>7,674</u>	<u>7,891</u>

8. Net income / (expenditure)

Net income / (expenditure) is stated after charging the following:

	2025 £	2024 £
Depreciation – owned assets	58,491	54,000
Operating lease costs	1,716	2,259
Auditors' remuneration	<u>7,674</u>	<u>7,368</u>

THE BRITISH TEXEL SHEEP SOCIETY LIMITED
NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
For the year ended 31 March 2025

9. Auditors remuneration

The auditor's remuneration amounts to an audit fee of £4,320 (2024: £3,975) and a fee for assistance with the accounts preparation of £3,354 (2024: £3,393).

10. Trustees' and key management personnel remuneration and expenses

There were no trustees' remuneration or other benefits for the year ended 31 March 2025, nor for the year ended 31 March 2024.

12 trustees (2024: 12) were reimbursed expenses as follows:	2025 £	2024 £
Travel expenses	<u>3,311</u>	<u>3,184</u>

The total amount of employee benefits received by key management personnel is £105,421 (2024: £103,417).

11. Staff costs and employee benefits

The average monthly number of employees and full time equivalents (FTE) during the year was as follows:

	2025 Ave	2025 FTE	2024 Ave	2024 FTE
Administration	3	3	3	3
Chief executive	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>
	<u>4</u>	<u>4</u>	<u>4</u>	<u>4</u>

The total staff costs and employee benefits was as follows:	2025 £	2024 £
Salaries	198,880	198,070
Social security	17,996	17,444
Defined contribution pension costs	20,874	23,099
Other employee benefits	-	162
	<u>237,750</u>	<u>238,775</u>

The number of employees who received total employee benefits (excluding employer pension costs) of more than £60,000 is as follows:

	2025	2024
£80,000 - £90,000	<u>1</u>	<u>1</u>

THE BRITISH TEXEL SHEEP SOCIETY LIMITED

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
For the year ended 31 March 2025

12. Tangible fixed assets

	Long Leasehold £	iTexel Development £	Equipment £	Total £
COST				
At 1 April 2024	170,389	520,248	186,814	877,451
Additions	<u>-</u>	<u>11,368</u>	<u>2,533</u>	<u>13,901</u>
At 31 March 2025	<u>170,389</u>	<u>531,616</u>	<u>189,347</u>	<u>891,352</u>
DEPRECIATION				
At 1 April 2024	162,386	172,294	179,977	514,657
Charge for year	<u>500</u>	<u>52,025</u>	<u>5,966</u>	<u>58,491</u>
At 31 March 2025	<u>162,886</u>	<u>224,319</u>	<u>185,943</u>	<u>573,148</u>
NET BOOK VALUE				
At 31 March 2025	<u>7,503</u>	<u>307,297</u>	<u>3,404</u>	<u>318,204</u>
At 31 March 2024	<u>8,003</u>	<u>347,954</u>	<u>6,837</u>	<u>362,794</u>

13. Fixed asset investments

	2025 £	2024 £
Market value		
As at 1 April 2024	557,716	662,743
Sales proceeds for management fee	(3,001)	(1,800)
Sales proceeds	-	(149,293)
Income reinvested	5,940	-
Revaluation	<u>20,153</u>	<u>46,066</u>
As at 31 March 2025	<u>580,808</u>	<u>557,716</u>
Listed investments		
	Cost £	Valuation £
At 31 March 2025	<u>391,704</u>	<u>580,808</u>
At 31 March 2024	<u>394,386</u>	<u>557,716</u>
Listed investments comprise the following:	2025 £	2024 £
NFU Mutual balanced portfolio fund	283,060	274,115
Quilters Collective Investment account	297,448	283,301
Farmers First	<u>300</u>	<u>300</u>
	<u>580,808</u>	<u>557,716</u>

THE BRITISH TEXEL SHEEP SOCIETY LIMITED

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
For the year ended 31 March 2025

13. Fixed asset investments (continued)

Sundry listed investment

The company holds a small listed investment of 300 ordinary 50p shares in Farmers First plc. This company is incorporated in the United Kingdom and registered in England and Wales. Its Principal activity is to give assistance to UK livestock producers. The market value of these shares at the year end is not materially different to the cost of £300.

14. Debtors: amounts due within one year

	2025 £	2024 £
Trade debtors	26,859	23,439
Value added tax	-	12,376
Other debtors	2,501	12,045
Gift aid	17,208	14,283
Prepayments	<u>19,765</u>	<u>76,914</u>
	<u>66,333</u>	<u>139,057</u>

15. Creditors: amounts falling due within one year

	2025 £	2024 £
Trade creditors	31,407	80,348
Social security and other taxes	5,732	6,002
Value added tax	77	-
Other creditors	758	3,514
Deferred income - subscriptions	57,000	59,000
Accruals	<u>15,458</u>	<u>28,102</u>
	<u>110,432</u>	<u>176,966</u>

16. Operating leases

Total future minimum lease payments under non-cancellable operating leases are as follows:

	2025 £	2024 £
Not later than one year	7,659	11,391
Later than one and not later than five years	10,989	16,437
Later than five years	<u>21,373</u>	<u>23,584</u>
	<u>40,021</u>	<u>51,412</u>

17. Related party transactions

There were no material related party transactions during the year.

THE BRITISH TEXEL SHEEP SOCIETY LIMITED

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
For the year ended 31 March 2025

18. Movement in funds

	At 1 April 2024 £	Net movement in funds £	Transfers £	At 31 March 2025 £
Unrestricted funds				
General fund	1,053,258	(39,724)	25,560	1,039,094
Designated fund - Breed development	<u>100,000</u>	<u>-</u>	<u>-</u>	<u>100,000</u>
	<u>1,153,258</u>	<u>(39,724)</u>	<u>25,560</u>	<u>1,139,094</u>
Restricted funds				
Smarter project	12,046	3,369	(15,415)	-
Grass to Gas project	10,145	-	(10,145)	-
Eastern Texel Breeders Club	<u>4,426</u>	<u>-</u>	<u>-</u>	<u>4,426</u>
	<u>26,617</u>	<u>3,369</u>	<u>(25,560)</u>	<u>4,426</u>
TOTAL FUNDS	<u>1,179,875</u>	<u>(36,355)</u>	<u>-</u>	<u>1,143,520</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Gains and losses £	Movement in funds £
Unrestricted funds				
General fund	778,701	(849,946)	20,153	(51,092)
Restricted funds				
Smarter project	3,369	-	-	3,369
Grass to Gas project	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL FUNDS	<u>782,070</u>	<u>(849,946)</u>	<u>20,153</u>	<u>(47,723)</u>

19. Purpose of funds

The Breed Development fund is an unrestricted designated fund, created for the purpose of supporting genetic improvement of the breed.

Two separate restricted funds had been created for the purpose of managing the specific research projects each funded separately. Project 1. Smarter Project completed 30 June 2023 and Project 2. Grass to Gas Project completed 30 September 2023.

Eastern Texel Breeders Club Committee closed their Club in 2020. This was a separate organisation not affiliated to the Texel Society. A restricted fund of £4,426 has been set up for the purpose of supporting the Club's constitution which states "in the event of the club's closure for any reason any credit of money shall be transferred to the funds of the British Texel Sheep Society for them to hold for a reasonable time in the hope that the club would be reformed at a future date".

BRITISH TEXEL SHEEP SOCIETY LIMITED - PROXY VOTING FORM

I / We being member(s) of The British Texel Sheep Society Limited (with Flock Code) hereby appoint and failing him/her, the Chairman as my/our proxy to vote for me/us at the Annual General Meeting of the Society to be held at **Woodland Grange Hotel, Old Milverton Lane, Leamington Spa, CV32 6RN, on Wednesday 12th November 2025 at 2.00pm** and at every adjournment thereof such proxy to vote for or against the resolutions set out below as indicated on this form of proxy.

Notice is hereby given that the Annual General Meeting of the Society will be held for the following purposes: -

RESOLUTION 2.: Approval of the minutes and Matters Arising of the AGM which took place on **Saturday 16th November 2024 at Crowne Plaza Hotel, Chester, CH1 2BD**

For Against

RESOLUTION 5.: To receive, consider and adopt the income and expenditure account for the **year ended 31st March 2025** and the balance sheet as at that date and; to receive, consider and adopt the reports of the Board of Directors and the Auditors.

For Against

RESOLUTION 6.: To confirm the appointment of Dafferns LLP as the Auditors for the Society and to authorise the Board of Directors to fix their remuneration.

For Against

By order of the Board

Dated **30th September 2025**

Registered office: The Mechanics Workshop, New Lanark,
Lanark, South Lanarkshire, ML11 9DB
Company Number SC055423

NOTES TO THE NOTICE OF ANNUAL GENERAL MEETING

Appointment of proxies

1. As a member of the Company, you are entitled to appoint a proxy to exercise all or any of your rights to attend, speak and vote at the meeting. You should download the proxy form from the Society website at texel.uk/agm or contact the Society to request a copy to be sent to you. You can only appoint a proxy using the procedures set out in these notes and the notes to the proxy form.

2. A proxy does not need to be a member of the Company but must attend the meeting to represent you. Details of how to appoint the Chairman of the meeting or another person as your proxy using the proxy form are set out in the notes to the proxy form.

3. If you do not give your proxy an indication of how to vote on any resolution, your proxy will vote or abstain from voting at his or her discretion. Your proxy will vote (or abstain from voting) as he or she thinks fit in relation to any other matter which is put before the meeting. **Appointment of proxy using hard copy proxy form**

4. The notes to the proxy form explain how to direct your proxy how to vote on each resolution or withhold their vote.

5. To appoint a proxy using the proxy form, the form must be completed and signed; • sent or delivered to the Company at The Mechanics Workshop, New Lanark, Lanark, South Lanarkshire ML11 9DB or The Texel Sheep Society, Unit 74, 4th Street, Stoneleigh Park, Kenilworth, Warwickshire CV8 2LG • received by the Company no later than 48 hours prior to the commencement of the meeting.

6. Any power of attorney or any other authority under which the proxy form is signed (or a duly certified copy of such power or authority) must be included with the proxy form. Changing proxy instructions

7. To change your proxy instructions simply submit a new proxy appointment using the methods set out above. Note that the cut-off time for receipt of proxy appointments (see above) also apply in relation to amended instructions; any amended proxy appointment received after the relevant cut-off time will be disregarded.

8. Where you have appointed a proxy using the hard-copy proxy form and would like to change the instructions using another hard-copy proxy form, please contact the Chief Executive.

9. If you submit more than one valid proxy appointment, the appointment received last before the latest time for the receipt of proxies will take precedence.

Termination of proxy appointments

10. In order to revoke a proxy instruction, you will need to inform the Company by sending a signed hard copy notice clearly stating your intention to revoke your proxy appointment to The Mechanics Workshop, New Lanark, Lanark, South Lanarkshire ML11 9DB, or Texel Sheep Society, Unit 74, 4th Street, Stoneleigh Park, Kenilworth, CV8 2LG.

In the case of a member which is a company, the revocation notice must be executed under its common seal or signed on its behalf by an officer of the company or an attorney for the company. Any power of attorney or any other authority under which the revocation notice is signed (or a duly certified copy of such power or authority) must be included with the revocation notice.

11. The revocation notice must be received by the Company no later than the commencement of the meeting or adjourned meeting at which the proxy is used.

12. Appointment of a proxy does not preclude you from attending the meeting and voting in person. If you have appointed a proxy and attend the meeting in person, your proxy appointment will automatically be terminated.



British Texel Sheep Society Ltd

Auditors:

Dafferns LLP, One Eastwood, Harry Weston Road, Binley Business Park, Coventry CV3 2UB

Solicitors:

Lodders Solicitors, 10 Elm Court, Arden Street, Stratford Upon Avon, CV37 6PA

Bankers:

The Royal Bank of Scotland,

65 Stephenson Way, Wavertree, Liverpool, L13 1HE

Registered office

The Mechanics Workshop, New Lanark, Lanark, ML11 9DB - Registered office.

Administrative Office

Unit 74 - 4th Street Stoneleigh Park, Stoneleigh Kenilworth, Warwickshire, CV8 2LG

02476 696 629, office@texel.co.uk, texel.uk

British Texel Sheep Society Limited:

- A company registered in Scotland under company number **SCO55423**.
- A Scottish Charity, **SC007271**, regulated by the Scottish Charity Regulator (OSCR).
- Cyber essentials accredited, a process that helps guard against the most common cyber threats and demonstrates our commitment to cyber security and protection of society data.

